

MAT2377

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Statistical Quality Control

A production process is often subject to *variability*. There are basically two types of variability:

- The process works properly, and the variability is the cumulative effect of many small, essentially unavoidable causes. A process that is operating with only **chance causes** (or non-assignable causes) is said to be **in statistical control**.
- The other type of variability is due to **assignable causes** like improperly adjusted machines, operator errors, defective materials etc. Such variability is typically much larger than in the previous case. In this context we say that the process **is out of control**.

The aim of statistical quality control is to identify occurrence of assignable causes.

Control charts

— a tool for statistical quality control; a tool to identify out-of-control systems;

We assume that a quality is defined in terms of a random variable X . We suppose that $X \sim \mathcal{N}(\mu, \sigma^2)$. For example, in manufacturing automobile engine piston rings, the inside diameter is 74 millimeters and it is known that the standard deviation of ring diameter is 0.01. Then $X =$ ring diameter.

Terminology: Let μ and σ be the mean and standard deviation of X . In statistical quality control:

- μ is called the **mean quality**;
- σ is called the **variability of the process**.

At particular equally-spaced time points t_1, \dots, t_N (for example, every hour) we take a sample of size n and \bar{X}_i is the sample mean for i th sample (collected at time t_i). If the process is in control than $\bar{X}_i \sim \mathcal{N}(\mu, \sigma^2/n)$ and with the probability $1 - \alpha$ the observed sample mean should be between $\mu - z_{\alpha/2} \frac{\sigma}{\sqrt{n}}$ and $\mu + z_{\alpha/2} \frac{\sigma}{\sqrt{n}}$.

We will denote by \bar{x}_i the observed sample mean in the i th sample, $i = 1, \dots, N$.

Thus, \bar{X} control chart is defined by

$$UCL = \mu + z_{\alpha/2} \frac{\sigma}{\sqrt{n}} \quad \text{Upper Control Limit}$$

$$LCL = \mu - z_{\alpha/2} \frac{\sigma}{\sqrt{n}} \quad \text{Lower Control Limit}$$

$$CL = \mu \quad \text{Central Line}$$

For such defined control chart, if we observe $\bar{x}_i > UCL$ or $\bar{x}_i < LCL$ then it indicates *instability of the process*, and we say that we have observed **a warning signal of instability**. The parameter α is interpreted as

$$\alpha = P(\text{signal of instability when the process is stable}).$$

or

$$\alpha = P(\text{signal of instability when the process is under control}).$$

Typically we consider $z_{\alpha/2} = 3$, and this means that $\alpha = 0.0027$, or 0.27%:

$$UCL = \mu + 3\frac{\sigma}{\sqrt{n}}, \quad LCL = \mu - 3\frac{\sigma}{\sqrt{n}}.$$

This means that if the system is under control, then we will observe a warning signal of instability about every $1/.0027 \cong 370$ samples on average.

When μ and σ unknown

— that is the case in many problems;

When the parameters μ and σ are unknown we estimate them on the basis of preliminary m samples, *taken when the process is in control*. We estimate mean μ by the **grand mean**:

$$\bar{\bar{X}} = \frac{1}{m} \sum_{i=1}^m \bar{X}_i.$$

The grand mean is an unbiased estimator of μ . Then $\bar{\bar{x}}$, the observed grand mean, is taken as the center line of the control chart.

We may estimate σ either from the **standard deviation** of each sample or from the **range** of observations within each sample. If

$$\begin{aligned} R_i &= \text{Range of the preliminary sample number } i \\ &= \text{maximum of the } i\text{th sample} - \text{minimum of the } i\text{th sample} \end{aligned}$$

then

$$E(R_i) = d_2\sigma \quad \sqrt{\text{Var}(R_i)} = d_3\sigma,$$

where d_2 and d_3 are (tabulated) values which depend on the sample size n . Consequently,

$$\hat{\sigma} = \frac{\bar{R}}{d_2},$$

where $\bar{R} = \frac{1}{m} \sum_{i=1}^m R_i$. Of course $\hat{\sigma}$ is an unbiased estimator for σ .

Control chart for \bar{X} from \bar{R}

If r_1, \dots, r_m are observed values for R_i and \bar{r} is the observed value of \bar{R} , based on preliminary samples, then $\hat{\sigma}$ replaces σ in the control chart for \bar{X} :

$$\begin{aligned} CL &= \hat{\mu} = \bar{\bar{x}} \quad \text{Central Line} \\ UCL &= \bar{\bar{x}} + 3 \frac{\hat{\sigma}}{\sqrt{n}} = \bar{\bar{x}} + \frac{3}{d_2 \sqrt{n}} \bar{r} = \bar{\bar{x}} + A_2 \bar{r} \\ LCL &= \bar{\bar{x}} - 3 \frac{\hat{\sigma}}{\sqrt{n}} = \bar{\bar{x}} - \frac{3}{d_2 \sqrt{n}} \bar{r} = \bar{\bar{x}} - A_2 \bar{r}. \end{aligned}$$

The values A_2 are tabulated in Table XI.

Control chart for \bar{X} from \bar{S}

If S_i is a sample standard deviation of the preliminary i th sample, then

$$E(S_i) = c_4\sigma \quad \sqrt{Var(S_i)} = \sigma^2(1 - c_4^2),$$

where c_4 is the (tabulated) value which depends on the sample size n .
Consequently,

$$\hat{\sigma} = \frac{\bar{S}}{c_4},$$

where $\bar{S} = \frac{1}{m} \sum_{i=1}^m S_i$. Of course $\hat{\sigma}$ is an unbiased estimator for σ , the process variability. The control chart (from \bar{S}):

If now s_1, \dots, s_m are observed sample standard deviations and $\bar{s} = \frac{1}{m} \sum_{i=1}^m s_i$, then

$$CL = \hat{\mu} = \bar{\bar{x}} \quad \text{Central Line}$$

$$UCL = \bar{\bar{x}} + 3 \frac{\hat{\sigma}}{\sqrt{n}} = \bar{\bar{x}} + \frac{3}{c_4 \sqrt{n}} \bar{s}$$

$$LCL = \bar{\bar{x}} - 3 \frac{\hat{\sigma}}{\sqrt{n}} = \bar{\bar{x}} - \frac{3}{c_4 \sqrt{n}} \bar{s}.$$

Example

We have $m = 5$ preliminary samples of size $n = 3$:

i				\bar{x}_i	r_i	s_i
1	27.1	29.4	27.2	27.9	2.3	1.3
2	30.6	32.5	32.4	31.83	1.9	1.07
3	25.7	35.5	30	30.4	9.8	4.91
4	31.1	23.2	25	26.43	7.9	4.14
5	24.1	34.2	27.4	28.57	10.1	5.15
	total			145.13	32	16.57

- Indeed, note that $r_1 = 29.4 - 27.1$,

$$s_1 = \sqrt{((27.1 - 27.9)^2 + (29.4 - 27.9)^2 + (27.2 - 27.9)^2) / 2}.$$

- The estimated grand mean is $145.13/5 = 29.026$; $\bar{r} = 32/5 = 6.4$ and $\bar{s} = 3.314$.

Thus, we estimated parameters based on preliminary samples. We will use them to construct the control charts. The Control chart for \bar{X} from \bar{R} and from \bar{S} are, respectively:

$$CL = \hat{\mu} = \bar{\bar{x}} = 29.026$$

$$UCL = \bar{\bar{x}} + A_2\bar{r} = 29.026 + 1.023 \times 6.4 = 35.5732$$

$$LCL = \bar{\bar{x}} - A_2\bar{r} = 22.4788.$$

$$CL = \hat{\mu} = \bar{\bar{x}} = 29.026$$

$$UCL = \bar{\bar{x}} + \frac{3}{c_4\sqrt{n}}\bar{s} = 29.026 + \frac{3}{0.8862 \times \sqrt{3}} \times 3.314 = 35.5031$$

$$LCL = \bar{\bar{x}} - \frac{3}{c_4\sqrt{n}}\bar{s} = 29.026 - \frac{3}{0.8862 \times \sqrt{3}} \times 3.314 = 22.5490.$$

Control Charts for Variability

Before, we learned how to estimate σ using R_i 's (ranges) or S_i 's (sample standard deviations) from preliminary samples. Those estimates were used to construct the control charts for the mean.

Now, we want to construct control charts for σ .

First method

If r_1, \dots, r_m are observed ranges from the preliminary samples, then **there is a signal of instability of the process if $r_i < LCL$ or $r_i > UCL$** , where

$$LCL = \mu_R - 3\sigma_R, \quad UCL = \mu_R + 3\sigma_R,$$

where $\mu_R := \mathbf{E}(R_i) = d_2\sigma$, $\sigma_R := \sqrt{\text{Var}(R_i)} = d_3\sigma$. Of course, this formula makes sense if σ^2 , the variance of the process is known. If this is not the case, then we have to estimate μ_R and σ_R from m preliminary samples of size n . We take:

$$\hat{\mu}_R = \frac{1}{m} \sum_{i=1}^m R_i = \bar{R}, \quad \hat{\sigma}_R = \frac{d_3}{d_2} \bar{R}.$$

Control Chart for R

$$CL = \hat{\mu}_R = \bar{r}$$

$$UCL = \hat{\mu}_R + 3\hat{\sigma}_R = \bar{r} \left(1 + 3\frac{d_3}{d_2} \right) =: D_4\bar{r}$$

$$LCL = \hat{\mu}_R - 3\hat{\sigma}_R = \bar{r} \left(1 - 3\frac{d_3}{d_2} \right) =: D_3\bar{r}$$

Note: If $\left(1 - 3\frac{d_3}{d_2} \right) < 0$ then we set $D_3 \equiv 0$ since a variability cannot be negative.

Second method

If s_1, \dots, s_m are observed ranges from the preliminary samples, then there is a signal of instability of the process if $s_i < LCL$ or $s_i > UCL$, where

$$LCL = \mu_S - 3\sigma_S, \quad UCL = \mu_S + 3\sigma_S,$$

where $\mu_S := \mathbb{E}(S_i) = c_4\sigma$, $\sigma_S := \sqrt{\text{Var}(S_i)} = \sigma\sqrt{1 - c_4^2}$. Of course, this formula makes sense if σ^2 , the variance of the process is known. If this is not the case, then we have to estimate σ from m preliminary samples of size n . We take:

$$\hat{\sigma} = \frac{\bar{S}}{c_4}$$

Control Chart for S

$$CL = \hat{\mu}_S = \bar{s}$$

$$UCL = \hat{\mu}_S + 3\hat{\sigma}_S = \bar{s} \left(1 + \frac{3}{c_4} \sqrt{1 - c_4^2} \right)$$

$$LCL = \hat{\mu}_S - 3\hat{\sigma}_S = \bar{s} \left(1 - \frac{3}{c_4} \sqrt{1 - c_4^2} \right)$$

Note: If $\left(1 - \frac{3}{c_4} \sqrt{1 - c_4^2} \right) < 0$ then we set $LCL \equiv 0$ since a variability cannot be negative.

Example

Refer to the data from the previous example. **Control Chart for R :**

$$UCL = \hat{\mu}_R + 3\hat{\sigma}_R = \bar{r} \left(1 + 3\frac{d_3}{d_2} \right) =: 6.4 \times D_4 = 6.4 \times 2.574$$

$$LCL = \hat{\mu}_R - 3\hat{\sigma}_R = \bar{r} \left(1 - 3\frac{d_3}{d_2} \right) =: 6.4 \times D_3 = 0$$

Control Chart for S :

$$UCL = \bar{s} \left(1 + \frac{3}{c_4} \sqrt{1 - c_4^2} \right) = 3.314 \left(1 + \frac{3}{0.8862} \sqrt{1 - 0.8862^2} \right) = 8.5117$$

$$LCL = \bar{s} \left(1 - \frac{3}{c_4} \sqrt{1 - c_4^2} \right) = 3.314 \left(1 - \frac{3}{0.8862} \sqrt{1 - 0.8862^2} \right) = -1.88 \Rightarrow 0$$

Is the process under control?

- Plot control charts using preliminary data.
- If the data are within control limits, then the process is under control.
- Otherwise, if we have observations which are outside the limits, then *remove them* and compute the revised control limits.

Do exc 16-1/page 662 $n = 5$, \bar{x} and r are computed for each of 35 preliminary samples; the summary is: $\sum_{i=1}^{35} \bar{x}_i = 7805$; $\sum_{i=1}^{35} r_i = 1200$.

- find trial control limits for \bar{X} chart from R ;
- assume the process is under control. Estimate the process mean and standard deviation.

Sol: a) We have $\bar{\bar{x}} = \frac{7805}{35} = 223$ and $\bar{r} = \frac{1200}{35} = 34.286$. Hence the chart (from R) for \bar{X} is:

$CL = \bar{\bar{x}} = 223$; $LCL = 223 - A_2\bar{r} = 223 - 0.577 \times 34.286 = 203.22$
and $LCL = 223 + A_2\bar{r} = 223 + 0.577 \times 34.286 = 242.78$;

b) Recall page 7 (and the table) and compute: $\hat{\sigma} = \frac{\bar{R}}{d_2} = \frac{34.286}{2.326} = 14.74$.

Do exc 16-2/page 662 The statement is telling us: 25 samples of size 5; $\sum_{i=1}^{25} \bar{x}_i = 362.75$; $\sum_{i=1}^{25} r_i = 8.60$, and $\sum_{i=1}^{25} s_i = 3.64$.

a) find the control chart for \bar{X} from R ;

b) find the control chart for \bar{X} from S ;

Sol: a) We compute $\bar{\bar{x}} = \frac{362.75}{25} = 14.51$ and $\bar{r} = \frac{8.60}{25} = 0.344$. Hence the chart (from R) for \bar{X} is:

$CL = 14.51$, $LCL = CL - A_2\bar{r} = 14.51 - 0.577 \times 0.344 = 14.312$, and
 $LCL = CL + A_2\bar{r} = 14.51 + 0.577 \times 0.344 = 14.708$;

b) By the table on page 732 one gets $c_4 = 0.94$. Moreover one has that $\bar{s} = \frac{3.64}{25} = 0.1456$. Hence the chart (from S) for \bar{X} is (see page 10):

$$CL = 14.51, \quad LCL = CL - \frac{3\bar{s}}{c_4\sqrt{n}} = 14.51 - \frac{3 \times 0.1456}{0.94 \times 5} = 14.417, \quad \text{and}$$
$$UCL = CL + \frac{3\bar{s}}{c_4\sqrt{n}} = 14.51 + \frac{3 \times 0.1456}{0.94 \times 5} = 14.603.$$

READ 16-1 to 16-4 FOR MORE EXAMPLES AND MORE COMPUTATIONS!

Control Chart for Proportion

If the number of defective units is D and the sample size is n , then the fraction of defective is $P = D/n$. Let p_1, \dots, p_m be the observed proportions in m samples. Control Chart is

$$CL = \bar{p} = \frac{1}{m} \sum_{i=1}^m p_i,$$

$$LCL = \bar{p} - 3\sqrt{\frac{\bar{p}(1 - \bar{p})}{n}}, \quad UCL = \bar{p} + 3\sqrt{\frac{\bar{p}(1 - \bar{p})}{n}}.$$

If $LCL < 0$, then we set $LCL = 0$. If $UCL > 1$, then we set $UCL = 1$.